

Economic Development and Natural Resources 2019 Ways and Means Budget Hearing

Key Agency Officials in Attendance

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SOUTH CAROLINA STATE HOUSING FINANCE AND DEVELOPMENT AUTHORITY



AGENCY'S OVERVIEW (FY18)

For more than 47 years, SC Housing has been helping low- and low-to-moderate income families, older adults, persons with disabilities, and others who are frequently underserved with quality, safe and affordable housing. SC Housing is able to do this by using its proven financial strength to sell securities, which do not depend on the credit of the state of South Carolina, to investors all across the country. SC Housing has continued to maintain its independent Aaa bond rating level with Moody's. Additionally, SC Housing administers several federal and state programs providing affordable housing opportunities where they are needed most.

SC Housing takes pride in serving the state of South Carolina and knowing that its work helps the state's local economy – as well as creates jobs in sectors such as construction, financial and real estate industries. An annual analysis of this impact is done by the University Of South Carolina Moore School Of Business, which reviews our data and applies formulae to determine our economic impact (multiplier).

For FY17, our "multiplier" was 1.77, meaning for every \$100 invested in our programs we return \$177 to the state's economy. The broader impact and significance of the agency's contribution to the state can also be expressed in the more than \$793 million in economic impact of the agency's investments: 5,336 jobs supported; \$53.6 million in revenue generation and \$447.8 million in direct investment across every portion of the state.

SC Housing is comprised of ten core programs, representing its core business functions ranging from rental assistance to homeownership. These programs have made the quality of life better for more than 25,000 South Carolina families in FY18 alone. SC Housing enjoys significant partnerships with a wide spectrum of individuals, agencies, businesses and other affordable housing advocates – all working together to help fulfill a basic need for the citizens of South Carolina.

Single-Family Programs

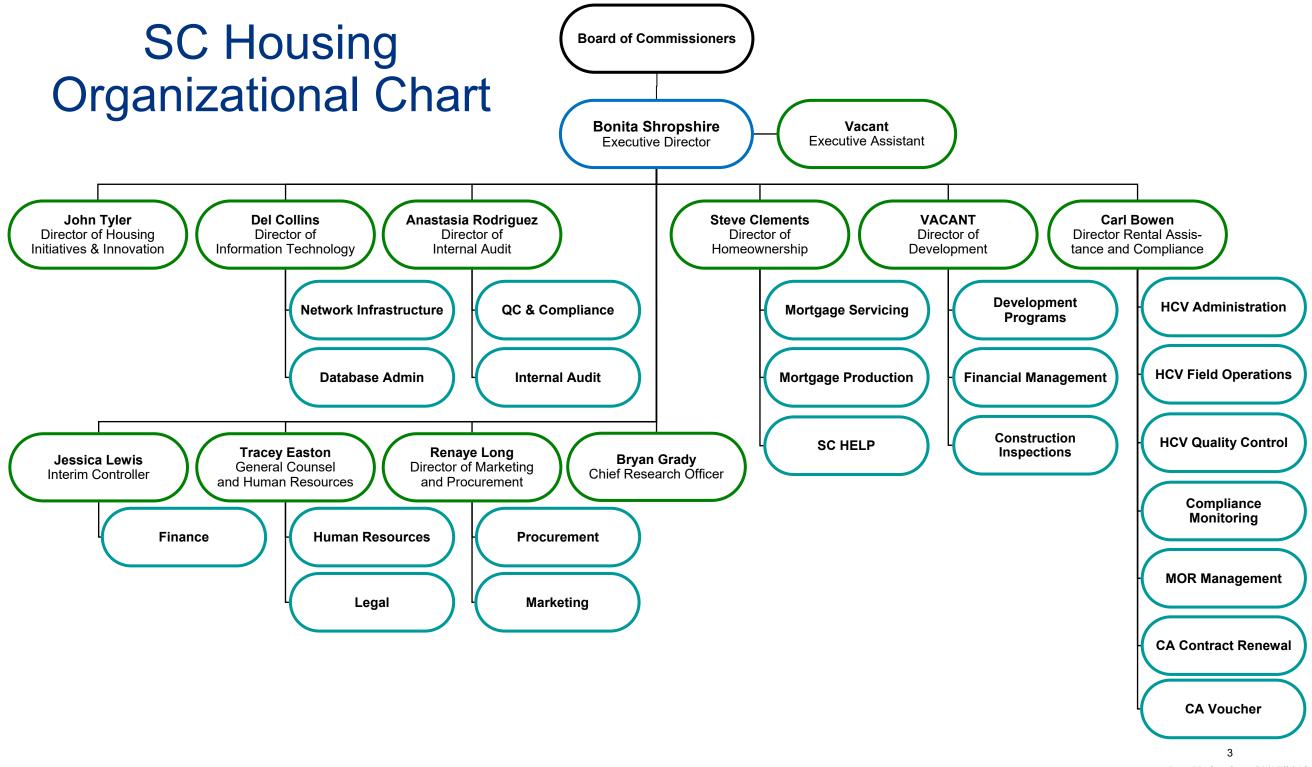
Single-family activities include mortgages and down payment assistance issued through our Homebuyer and Palmetto Home Advantage programs, and Mortgage Credit Certificate (MCC) program. In addition the agency offers rehabilitation and emergency repair funding through the South Carolina Housing Trust Fund (SCHTF), and provides assistance to responsible homeowners who may face foreclosure through the South Carolina Homeownership and Employment Lending Program (SC HELP) which has assisted 12,369 SC homeowners with \$202.7 million in foreclosure prevention funds as of the end of FY18.

Multifamily Programs

Multifamily activities include properties developed through the Low Income Housing Tax Credit (LIHTC) program and the Agency's Small Rental Development Program utilizing funds from National Housing Trust Fund (NHTF), SCHTF, and HOME programs. The agency also has a Multifamily Tax Exempt Bond program and funds group homes for the disabled, transitional, supportive housing and other rental housing through SCHTF and HOME.

Housing Assistance

SC Housing administers housing assistance programs: Section 8 Housing Choice Voucher program and Project Based Contract Administration.





FULL TIME EQUIVALENT (FTE) BREAKDOWN

CLASSIFIED FTE	
<u>108</u>	<u>Active</u>
<u>19</u>	<u>Vacant</u>
127	TOTAL
TIME LIMITED (TLE)	
<u>7</u>	Active
<u>7</u> <u>9</u>	<u>Vacant</u>
16	TOTAL
TEMPORARY GRANT (TGE)	
<u>3</u>	<u>Active</u>
<u>0</u>	<u>Vacant</u>
3	TOTAL

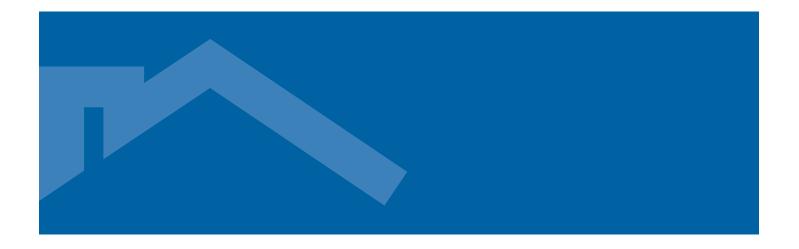
State Housing Finance and Development Authority Total Funds Budget to Actual

	FY 2017-2018					
	Total General	Total General	Total Federal	Total Federal	Total Other	Total Other
	Funds Budget	Funds Actual	Funds Budget	Funds Actual	Funds Budget	Funds Actual
Personal Service	-	-	1,496,101	919,779	6,822,711	6,095,583
Other Operating	-	-	2,051,485	1,030,277	4,530,139	3,636,311
Case Services	-		140,600,000	144,205,132	-	-
Allocations	-	-	14,124,153	4,963,320	12,825,902	4,135,745
Fringe Benefits	-	-	541,375	335,463	2,459,802	3,209,053
Total	-	-	158,813,114	151,453,971	26,638,554	17,076,692

	FY 2018-2019 (Year to Date)					
	Total General	Total General	Total Federal	Total Federal	Total Other	Total Other
	Funds Budget	Funds Actual	Funds Budget	Funds Actual	Funds Budget	Funds Actual
Personal Service	-	-	1,266,280	470,739	7,857,061	2,929,999
Other Operating	-	-	1,756,170	463,634	5,034,354	1,430,480
Case Services	-	-	146,300,000	73,864,576	-	-
Allocations	-	-	13,000,000	1,696,459	19,324,153	3,103,796
Fringe Benefits	-	-	533,312	179,316	3,319,090	1,102,957
Total	-	-	162,855,762	76,674,724	35,534,658	8,567,232

	FY 19-20 Prioritized Budget Request Summary										
			Housing Finance & Develo	pment Authorit	у						
		BUDGET REQUESTS				FUNDING			F1	ΓEs	
	Request Type (recurring, non-recurring, capital)	Request Title	Description	General - General - Recurring Nonrecurring Other Federal Total State Other Feder				Federal	Total		
1	Recurring	Housing Initiatives	See page 9	-	-	63,000	923,353	986,353			
2	Recurring	Executive Administration and Special Projects	See page 11	-	-	420,997	-	420,997			
3	Recurring	Support Services	See page 13	-	-	100,000	-	100,000			
4	Recurring	Contract Administration and Compliance	See page 15	-	-	-	7,967,140	7,967,140			1
5	Recurring	Rental Assistance	See page 17	-	-	-	1,185,000	1,185,000			1
6	Recurring	Employee Benefits	See page 19	-	-	72,159	-	72,159			
7	Recurring	Mortgage Servicing	See page 21	-	-	(57,983)	-	(57,983)			
8											
9											
10											
11											1
12											1
13											1
14											1
15											<u> </u>
16											L
17											
18											
19											
20											<u> </u>
	TOTAL BUDGET REQUESTS - 598,173 10,075,493 10,673,666 - -										

	Economic Development and Natural Resources Subcommittee					
			Proviso Request Summary			
	Renumbered			FY of Proviso		
FY 18-19	FY 19-20			Introduction/ # of	Recommended	
Proviso #	Proviso #	Proviso Title	Short Summary	years in budget	Action	Proviso Language
						All federal rental assistance administrative fees shall be
						carried forward to the current fiscal year for use by the
			Fees earned from HUD programs may be			Authority in the administration of federal programs by the
42.1	42.1	HFDA: Federal Rental Assistance Administrative Fee Carry Forward	kept by the Authority	More than 20 years	CODIFY	Authority.
						For the prior fiscal year, monies withdrawn from the
						Authority's various bond-financed trust indentures and
			Income earned by Bond programs may be			resolutions may be carried forward by the Authority into
42.2	42.2	HFDA: Program Expenses Carry Forward	kept by the Authority	More than 20 years	CODIFY	the current fiscal year.
						Members of the nine member South Carolina Housing
			SC Housing Trust Fund Advisory Committee			Trust Fund Advisory Committee are eligible for mileage
			members may be reimbursed for mileage			reimbursement at the rate allowed for state employees
42.3	12.3	HFDA: Advisory Committee Mileage Reimbursement	, ,	FY 2006-2007	CODIFY	as established by other provisos in this Act.
42.5	42.5	The DA. Advisory Commutee Mileage Reimbursement		112000-2007	CODIT	The Authority shall deposit in the state general fund
						indirect cost recoveries for the Authority's portion of the
						Statewide Central Services Cost Allocation Plan
						(SWCAP). The Authority shall retain recoveries in
			Indirect Cost recoveries in excess of			excess of the SWCAP amount deposited in the state
42.4	42.4	HFDA: Allocation of Indirect Cost Recoveries	SWCAP may be kept by the Authority	FY 2010-2011	CODIFY	general fund.
			Funds allocated, granted, or awarded under			
			the Housing Trust Fund's Disaster Initiative			Funds allocated, granted, or awarded under the Housing
			shall not be included when calculating the			Trust Fund's Disaster Initiative shall not be included
			percentage of trust fund expenditures per			when calculating the percentage of trust fund
42.5	42.5	HFDA: Housing Trust Fund Disaster Initiative	county.	FY 2017-2018	CODIFY	expenditures per county.



Economic Development and Natural Resources 2019 Ways and Means Budget Hearing

Appendix: Form B1 Recurring Operating Request



AGENCY PRIORITY	1						
	Provide the Agency Priority Ranking from the Executive Summary.						
TITLE	Housing Initiatives						
	Provide a brief, descriptive title for this request.						
	General: 0						
AMOUNT	Federal: 923,353						
AWOUNT	Other: 49,000						
	Total: 972,353						
	What is the net change in requested appropriations for FY 2019-20? This amount should						
	correspond to the total for all funding sources on the Executive Summary.						
NEW POSITIONS							
	Please provide the total number of new positions needed for this request.						
	Mark "X" for all that apply:						
	X Change in cost of providing current services to existing program audience						
	X Change in case load/enrollment under existing program guidelines						
	Non-mandated change in eligibility/enrollment for existing program						
FACTORS	Non-mandated program change in service levels or areas						
ASSOCIATED WITH	Proposed establishment of a new program or initiative						
THE REQUEST	Loss of federal or other external financial support for existing program						
-	Exhaustion of fund balances previously used to support program						
	X IT Technology/Security related						
	Consulted DTO during development						
	Related to a Non-Recurring request – If so, Priority #						
	Mark "X" for primary applicable Statewide Enterprise Strategic Objective:						
STATEWIDE	Education, Training, and Human Development						
ENTERPRISE	Healthy and Safe Families						

Maintaining Safety, Integrity, and Security Public Infrastructure and Economic Development Government and Citizens

STRATEGIC

OBJECTIVES

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ACCOUNTABILITY OF FUNDS	 1.2 Enhance development programs (e.g. HOME, Tax Credits, Housing Trust Fund) and increase development program outreach efforts statewide 2.3 Leverage technology and education to assure network and information security
	What specific strategy, as outlined in the FY 2018-19 Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?
RECIPIENTS OF Funds	Housing Initiatives Programs provide housing services for low-to-very-low income families and individuals.
	What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?
JUSTIFICATION OF REQUEST	The federal request is to ensure spend authority to spend program income that has accumulated in the Neighborhood Stabilization Program through HUD that improves or removes blighted properties and enables the building to be used as housing for individuals and families with low incomes or properties as public green spaces. The other funds request is to ensure the ability to fund the replacement of the Housing Development System that is necessary to receive, track and maintain all the applications, award projects and provide necessary compliance for the awarded funds during the affordability period.
	Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

AGENCY PRIORITY	2
	Provide the Agency Priority Ranking from the Executive Summary.
TITLE	Executive Administration and Special Projects
	Durani da la bria fa da constructiva di da fara deia no marca
	Provide a brief, descriptive title for this request.
	General: 0
	Federal: 0
AMOUNT	Other: 420,997
	Total: 420,997
	What is the net change in requested appropriations for FY 2019-20? This amount should
	correspond to the total for all funding sources on the Executive Summary.
NEW POSITIONS	
	Please provide the total number of new positions needed for this request.
	Mark "X" for all that apply:
	X Change in cost of providing current services to existing program audience
	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
FACTORS	Non-mandated program change in service levels or areas
ASSOCIATED WITH	Proposed establishment of a new program or initiative
THE REQUEST	Loss of federal or other external financial support for existing program
	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
	Consulted DTO during development
	Related to a Non-Recurring request – If so, Priority #
	Mark "X" for primary applicable Statewide Enterprise Strategic Objective:
STATEWIDE	Education, Training, and Human Development
ENTERPRISE	Healthy and Safe Families
STRATEGIC	Maintaining Safety, Integrity, and Security

Public Infrastructure and Economic Development Government and Citizens

OBJECTIVES

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ACCOUNTABILITY OF FUNDS	3.1 Maintain and Enhance Affordable Housing Finance Programs Through Facilitating Maximum Utilization of Resources
	What specific strategy, as outlined in the FY 2018-19 Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?
RECIPIENTS OF Funds	Loan purchases and other Special Projects will benefit very-low to moderate income families and help individuals achieve safe and affordable housing.
	What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?
JUSTIFICATION OF REQUEST	Provide budget authority for consulting and legal services related to the agency's Homeownership program. Changing regulations and tightening economy require greater cash management and financial consulting related to the bond program and other sources of funds to provide mortgages and down payment assistance for low-to-moderate income South Carolinians.
	Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

AGENCY PRIORITY	3
	Provide the Agency Priority Ranking from the Executive Summary.
TITLE	Support Services
IIILE	
	Provide a brief, descriptive title for this request.
	General: 0
AMOUNT	Federal: 0
AMOUNI	Other: 100,000
	Total: 100,000
	What is the net change in requested appropriations for FY 2019-20? This amount should
	correspond to the total for all funding sources on the Executive Summary.
Name De game es a	
NEW POSITIONS	
	Please provide the total number of new positions needed for this request.
	Mark "X" for all that apply:
	Change in cost of providing current services to existing program audience
	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
FACTORS	Non-mandated program change in service levels or areas
ASSOCIATED WITH	Proposed establishment of a new program or initiative
THE REQUEST	Loss of federal or other external financial support for existing program
in in the gold i	Exhaustion of fund balances previously used to support program
	X IT Technology/Security related
	Consulted DTO during development
	Related to a Non-Recurring request – If so, Priority #
~	Mark "X" for primary applicable Statewide Enterprise Strategic Objective:
STATEWIDE	Education, Training, and Human Development
ENTERPRISE	Healthy and Safe Families

Maintaining Safety, Integrity, and Security

Government and Citizens

Public Infrastructure and Economic Development

STRATEGIC

OBJECTIVES

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ACCOUNTABILITY OF FUNDS	2.2 Leverage Technology and Education to assure network and information security (IT) 2.2.1 Upgrade software in our primary lines of business to provide robust reporting, efficient performance and even more secure data than ever before.
	What specific strategy, as outlined in the FY 2018-19 Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?
RECIPIENTS OF Funds	Administrative Costs and purchases utilizing State Contracts and Request for Proposals.
	What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?
JUSTIFICATION OF REQUEST	To hire short-term temporary consultants to assist with the implementation of several software purchases that are required to be rebid and awarded during FY 2019 and will be implemented during the course of FY 2020.
	offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing pagenetics are not sufficient.

impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

AGENCY PRIORITY	4
	Provide the Agency Priority Ranking from the Executive Summary.
TITLE	Contract Administration and Compliance
	Provide a brief descriptive title for this request
	Provide a brief, descriptive title for this request.
	General: 0
	Federal: 7,967,140
AMOUNT	Other: 0
	Total: 7,967,140
	What is the net change in requested appropriations for FY 2019-20? This amount should
	correspond to the total for all funding sources on the Executive Summary.
N Do g o g	
NEW POSITIONS	
	Please provide the total number of new positions needed for this request.
	Mark "X" for all that apply:
	X Change in cost of providing current services to existing program audience
	Change in case load/enrollment under existing program guidelines
	Non-mandated change in eligibility/enrollment for existing program
FACTORS	Non-mandated program change in service levels or areas
ASSOCIATED WITH	Proposed establishment of a new program or initiative
THE REQUEST	Loss of federal or other external financial support for existing program
-	Exhaustion of fund balances previously used to support program
	IT Technology/Security related
	Consulted DTO during development
	Related to a Non-Recurring request – If so, Priority #
	Mark "X" for primary applicable Statewide Enterprise Strategic Objective:
STATEWIDE	Education, Training, and Human Development

STATEWIDE	Education, Training, and Human Development
ENTERPRISE	Healthy and Safe Families
STRATEGIC	Maintaining Safety, Integrity, and Security
OBJECTIVES	Public Infrastructure and Economic Development
	Government and Citizens

	1.4 Provide federal rental assistance payments to low-income families
ACCOUNTABILITY OF FUNDS	1.4 Provide rederal relital assistance payments to low-income families
	What specific strategy, as outlined in the FY 2018-19 Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?
RECIPIENTS OF Funds	The federal funds pay rent and utilities for very-low income families.
	What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?
JUSTIFICATION OF REQUEST	The federal funds increase is for program payments mandated and paid for by the Department of Housing and Urban Development (HUD). The federal funds are paid as rent to apartment complexes under contract with HUD. These complexes house very-low income families and individuals.
	Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

AGENCY PRIORITY	5	
	Provide the Agency Priority Ranking from the Executive Summary.	
TITLE	Rental Assistance	
IIILE		
	Provide a brief, descriptive title for this request.	
	General: 0	
AMOUNT	Federal: 1,185,000	
	Other: 0 Total: 1,185,000	
	What is the net change in requested appropriations for FY 2019-20? This amount should	
	correspond to the total for all funding sources on the Executive Summary.	
NEW POSITIONS		
	Please provide the total number of new positions needed for this request.	
	······································	
	Mark "X" for all that apply:	
	X Change in cost of providing current services to existing program audience	
	X Change in case load/enrollment under existing program guidelines	
	Non-mandated change in eligibility/enrollment for existing program	
FACTORS	Non-mandated program change in service levels or areas	
ASSOCIATED WITH	Proposed establishment of a new program or initiative	
THE REQUEST	Loss of federal or other external financial support for existing program	
	Exhaustion of fund balances previously used to support program	
	IT Technology/Security related	
	Consulted DTO during development	
	Related to a Non-Recurring request – If so, Priority #	
	Mark (1822 for reimony applicable Statewide Enterprise Strategie Objectives	
STATEWIDE	Mark "X" for primary applicable Statewide Enterprise Strategic Objective: Education Training and Human Development	

STATEWIDE		Education, Training, and Human Development
ENTERPRISE		Healthy and Safe Families
STRATEGIC		Maintaining Safety, Integrity, and Security
OBJECTIVES		Public Infrastructure and Economic Development
	Χ	Government and Citizens

ACCOUNTABILITY OF FUNDS	1.4 Provide federal rental assistance payments to low-income families
	What specific strategy, as outlined in the FY 2018-19 Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?
RECIPIENTS OF Funds	The federal funds pay rent and utilities for very-low income families.
	What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?
JUSTIFICATION OF REQUEST	The federal funds increase is for program payments mandated and paid by HUD where the Authority is simply a pass-thru entity. The funds are for the Housing Choice Voucher program and are paid on behalf of participants to property owners and apartment complexes under contract with HUD. These payments provide housing for individuals and families with very-low incomes.
	Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

AGENCY PRIORITY	6	
	Provide the Agency Priority Ranking from the Executive Summary.	
TITLE	Employee Benefits	
	Provide a brief, descriptive title for this request.	
	General: 0	
	Federal: 0	
AMOUNT	Other: 72,159	
	Total: 72,159	
	What is the net change in requested appropriations for FY 2019-20? This amount should correspond to the total for all funding sources on the Executive Summary.	
NEW POSITIONS		
	Please provide the total number of new positions needed for this request.	
	Mark "X" for all that apply:	
	X Change in cost of providing current services to existing program audience	
	Change in case load/enrollment under existing program guidelines	
	Non-mandated change in eligibility/enrollment for existing program	
FACTORS	Non-mandated program change in service levels or areas	
ASSOCIATED WITH	Proposed establishment of a new program or initiative	
THE REQUEST	Loss of federal or other external financial support for existing program	
	Exhaustion of fund balances previously used to support program	
	IT Technology/Security related	
	Consulted DTO during development	
	Related to a Non-Recurring request – If so, Priority #	
~	Mark "X" for primary applicable Statewide Enterprise Strategic Objective:	
STATEWIDE	Education, Training, and Human Development	
ENTERPRISE	Healthy and Safe Families	
STRATEGIC	Maintaining Safety, Integrity, and Security	

Public Infrastructure and Economic Development

Government and Citizens

OBJECTIVES

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ACCOUNTABILITY OF FUNDS	All Objectives – This increase will allow the Authority to cover the employee benefits for its allocated workforce
	What specific strategy, as outlined in the FY 2018-19 Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?
RECIPIENTS OF Funds	Administrative
	What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?
JUSTIFICATION OF REQUEST	The increase is needed to maintain the budget authority necessary to meet the increasing cost of employee benefits.
	Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

AGENCY PRIORITY	7	
	Provide the Agency Priority Ranking from the Executive Summary.	
TITLE	Mortgage Servicing	
	Duravida a huish dagaminting title for this request	
	Provide a brief, descriptive title for this request.	
	General: 0	
AMOUNT	Federal: 0	
AMOUNT	Other: -57,983	
	Total: -57,983	
	What is the net change in requested appropriations for FY 2019-20? This amount should	
	correspond to the total for all funding sources on the Executive Summary.	
NEW POSITIONS		
	Please provide the total number of new positions needed for this request.	
	Mark "X" for all that apply:	
	X Change in cost of providing current services to existing program audience	
	Change in case load/enrollment under existing program guidelines	
	Non-mandated change in eligibility/enrollment for existing program	
FACTORS	Non-mandated program change in service levels or areas	
ASSOCIATED WITH	Proposed establishment of a new program or initiative	
THE REQUEST	Loss of federal or other external financial support for existing program	
	Exhaustion of fund balances previously used to support program	
	IT Technology/Security related	
	Consulted DTO during development	
	Related to a Non-Recurring request – If so, Priority #	
	Mark "X" for primary applicable Statewide Enterprise Strategic Objective:	
STATEWIDE	Education, Training, and Human Development	
ENTERPRISE	Healthy and Safe Families	
STRATEGIC	Maintaining Safety, Integrity, and Security	

Public Infrastructure and Economic Development

Government and Citizens

OBJECTIVES

Χ

ACCOUNTABILITY OF FUNDS	3.1 Maintain and Enhance Affordable Housing Finance Programs Through Facilitating Maximum Utilization of Resources
	What specific strategy, as outlined in the FY 2018-19 Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?
RECIPIENTS OF Funds	The Servicing Department handles the servicing of all the Authority's single-family and multi-family loans.
	What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?
JUSTIFICATION OF REQUEST	The Authority has worked over the past year to cut costs in this area while maintaining quality services to the individuals and families we serve. These cost reductions result from changes in staffing as well as from consolidating IT expenses into one budget to understand the overall spend in that area for the Authority.
	offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.